June 2018

# Analyst & Investor Day

# PROCESS INSIGHT



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## Eitan Oppenhaim – President & CEO



- President and Chief Executive Officer since 2013
- Joined Nova in 2010 as the Global Business Group Executive Vice President, responsible for the company's customers facing groups, including Global Business and Sales, Marketing and Delivery
- Served in several executive positions with global companies in the **Electronics and Telecom industries**
- Served as Vice President at Orbotech, where he led the Flat Panel Display global business teams, located in Asia
- Holds a BA in Economics and an MBA



# The Team



Performance, Strategy & **Growth Plans** 

Eitan Oppenhaim, President and CEO



**Sustained Profitable** Growth



Dror David, CFO





**Market Review** & Growth Trajectory

### $\mathbf{V}$

Zohar Gil, Marketing & Business Development Corp. VP



### Disruptive **Innovation for Emerging Market**

Dr. Shay Wolfling, CTO

 $\downarrow$ 



# We'll Cover Today

## Markets are healthy & fueled by multiple drivers

Emerging digital revolutions

Multiple high end applications

Technology inflections to meet challenges Nova is well positioned to continue growing

### V

Growing demand for metrology

Differentiated portfolio with cutting edge benefits

Elevated investment in disruptive innovation

WELL POSITIONED TO OUTGROW

### Operational efficiency to support growth

Efficient LT model

Execution track record

Profitable growth



# KEY Facts

Leading Metrology Innovator for Advanced Process Control



**Dimensions & Materials** 



2017 PROFITABLE **GROWTH** 

Revenues 35% - 222M\$ 🕥

> Market cap **101%** (YoY)

**Cash Reserves** \$150M 🕥



## Success Tied to FUNDAMENTALS



### **Diversified Portfolio**

- X-ray & Optical
- Dimensions & Materials



### **Customers' partnership**

- Development to Manufacturing
- Joint development programs



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### Solid financial model

- Operational efficiency
- Growth by investment



### Revenue





Operating

income

In Million \$



\$22

\$14

2013 2015 2017 Non GAAP financials

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# Innovative TECHNOLOGY





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# Unique Complementary SOLUTION







### **Materials**

- → Standalone
- → Materials Properties



### Services

- → Install Base Support
- → Features UG & Utilization



## REVENUE GROWTH Track Record



In Million \$

### Q1 2018 Highlights

- → Record Revenue \$62.6M
- → Record Profit \$15.4M
- → H1 Growth 10% YoY
- → Elevated R&D Investment
- → Diversification:



## Why do we CONTINUE GROWING?



## Mix nodes





		5.7540	Dr.	
			0.75	
		86 560	86 560	
			0.7540	
		86 560	86 560	86
	▲ 0.650		57.030	57.0
0			5.7540	5.754
	A 807.5	0.7540	0.7540	0.754
0	A 540.5	86.560	86.560	86.56

# From Nova200 to

Reaching revenues of \$300M organically Dimensional
 Metrology



\$300M «-----

\$200M «-----



## Sustained Profitable Growth

Dror David, Chief Financial Officer







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## Dror David – **Chief Financial Officer**



- Mr. Dror David was appointed as Nova's Chief Financial Officer in 2005. Mr. David joined Nova in April 1998, as the Company's Controller, and since then served in various financial and operational positions, including the position of Vice President of Operations, in which he was responsible for the finance, operations, information systems and human resources functions of the Company
- Mr. David played a key role in the Company's initial public offering on NASDAQ in 2000. He led the Company's private placement in 2007 and secondary public offering in 2010. Prior to joining Nova, Mr. David spent five years in public accounting with Delloitte Touch in Tel Aviv, specializing in industrial high-tech companies
- Mr. David is a Certified Public Accountant in Israel, holds a B.A. in Accounting and Economics from Bar Ilan University, and an M.B.A. from Derby University of Britain





## Executing on Profitable Growth



## **Executing on Our Profitable Growth Commitments**



\* Non-GAAP Financials



## Financial Outperformance Continues



- Achieved 2X the Peer Group Growth Rate
  Grew Operating Income at 3X Revenue
  Delivered >75% EPS Growth Year Over Year
  - Generated >\$55M Free Cash Flow (25% of revenue)



## Historical Outperformance Track Record



\* Non-GAAP Financials.

Achieved > 3X Process Control CAGR
Grew operating income at > 2X Revenue CAGR
Delivered 30% Non-GAAP EPS CAGR
Generated > \$120M in Operating Cash Flow







## Diversification



# **Diversification - Customer Exposure**



- Foundry Leadership
- Memory Growth



## **Diversification - Regional Exposure**





- China & Korea Growth •
- 3 Large Territories



## **Diversification - Segments**



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### Balanced Exposure

- Leading & Trailing Edge
- Mitigating Seasonality



## **Diversification - Technology**

R&D Investments and Acquisitions



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### 2014-2017 Growth







## Target Financial Model



## Gross Margins - Products & Services



\* Non-GAAP Financials.

### **Targets:**

- Products Gross Margins of 61%-64%
- Services Gross Margins 35%-40%



## **Gross Margins - Blended**

### Revenues and Gross Margins 2012 to 2017



\* Non-GAAP Financials.

Revenues		
<ul> <li>Gross</li> </ul>	Margin	



## **Gross and Operating Margins**

Gross Margin [%]



### Nova300 Model 56%-59%

\* Non-GAAP Financials.

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### Operating Margin [%]



2015

2017

### Nova300 Model 26%-29%



## Outperformance

### Revenue Growth [\$M]



\* Non-GAAP Financials.

### • Unique differentiated offering

- Disruptive innovation
- Inorganic growth >\$50M revenues
- New emerging metrology markets
- Solid operational model

## Revenue Doubled Every 5 Years

## Market Review & Growth Potential

Zohar Gil, Corporate VP Marketing & BD





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## Zohar Gil – Corporate VP Marketing & BD



- Joined Nova as head of marketing in 2011
- Led Nova Foundry business mgmt. in APAC during 2014-15
- Appointed Corp VP Marketing & BD in 2016
- Prior to Nova, was General Manager for the Carrier Line of Business and Vice President of Product Management at Alvarion Ltd.
- B.Sc. in Industrial Engineering from Tel-Aviv University and **Executive MBA from Northwestern and Tel-Aviv Universities**



## Market Review Outline



## Positive Outlook for Continued Growth

Driving growth in Semiconductor CAPEX

Increasing Metrology Intensity
 Growth in Dimensional & Materials Metrology

**Business Growth and Diversification** 

Increasing Addressable Market







## **Multiple Catalysts for Semiconductor Demand**



## Demand for Semiconductor will triple in 2025



Cryptonomy 30% CAGR



AR / VR 70% CAGR



## **Semiconductor Revenue**

+12%



### Key Takeaways

- All semiconductor major segments are growing significantly
- **Memory** (DRAM, NAND) leading this growth
- **Foundry** expected to pick up in coming years





## **Semiconductor Growth Drivers**

**Semi Growth** 



- Electronics market growing consistently (also due to GDP resilience)
- Content also growing over time, driven by both mobile & IoT, likely to continue





## **Capacity Demand Driving Investment**



### Key Takeaways

- NAND Demand growth of over 35% per year driven by high end smartphones and SSD
- **DRAM** Demand growth of over 20% driven by Smartphones and Servers
- **Capacity** Continued increase in memory capacity driving investment



## Industry Inflection Points (Logic/DRAM/NAND)



Inflection points in all major IC segments, driving significant investments in:

- Advanced memory nodes Flash, DRAM and combinations (Xpoint) •
- Logic advanced nodes scaling, new dimensions and materials

## **Semiconductor CAPEX**

### WW Semiconductor CAPEX by Technology, \$B



Source: Gartner, IC Insights

### Key Takeaways

- CAPEX growing significantly in both 2018, and 2019
  - DRAM and NAND overperforming ٠
  - Foundry/logic regaining momentum in 2018/2019 •









## **Applications Growth Projection**

### Increasing Complexity = Rising Metrology Intensity



Source: company data

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NO

## China's IC Strategy of Massive Investment

China's Semiconductor Industry Investment Funds

Fund	Amount	Purpose		
China Government Fund for National IC Industry Support	120B RMP (\$19.5B)	National Level Support for IC Industry 40% wafer manufacturing, 30% chip design, 30% wafer packaging		
Local Government and Private Equity investment in China	600 Billion RMP (\$97.4B)	Promote and support IC industry, key enterprises, projects and innovation		
Source: IC Insights Made in China 2025 Strategic Objective				
china	7	0%		
O L DI DI 20%	40%			
Current Source: IC Insights	2020 20	025		
Objective: Reach 70% Self Sufficiency in IC Production by 2025				









- Tool-of-Record position in major IC establishments
- Dimensional and Materials metrology
- Memory and Foundry customers



## Growth Drivers – Advanced Nodes



Source: Company data

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### **Matching Foundry Spending**

- > 40% from trailing nodes
- ➢ 60% in advanced nodes
- > Optical and Material Metrology solutions



## Nova Versus Industry Performance Benchmark



Exceeding Industry Benchmark – Growing Market Share

- Multi-year growth exceeding Process **Control and Metrology**
- Contributed by:
  - Leading position in IM market
  - Growth in SA CD and material metrology
  - Business growth in China
  - Growth in memory customers



## Growing TAM – Market Exposure

### Growing Addressable Market



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### **New TAM expansion:**

- Material-Dimensional Integration
- Lab to Fab Metrology
- Machine Learning & Big Data
- > Expand IM to new process steps



## Disruptive Innovation for Emerging Market

Shay Wolfling, PhD, Chief Technology Officer





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## Shay Wolfling – Chief Technology Officer



- Joined Nova as CTO in 2011
- R&D manager at KLA-Tencor-Belgium, leading metrology & inspection development projects
- Founder and VP R&D of Nano-Or-Technologies, a start-up company with a proprietary technology for 3D optical measurements, acquired in 2005
- B.Sc. in physics & mathematics, and a PhD in physics from the Hebrew University of Jerusalem

### elgium, leading multidisciplinary projects





Process Challenges – Metrology Opportunity

Differentiated Technology Directions







## Variety of Different Requirements



### DATA RATE (Giga operations/sec)





## Logic Roadmap Enablers

### **Device Scaling**



- Shrink
- Multi Patterning
- EUV
- Alternative Litho: DSA, Multi E-beam, Nano-Imprint
- Atomic Layer **Etch & Deposition**

### **Vertical Integration**



- 3D Transistors
- Vertical architecture
- FinFETs
- Gate-All-Around -Multiple Nanowires
- Films on structure

### Environment Rich in CD & Material Metrology Opportunities

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### **Novel Materials**



- HKMG stack control
- Complex Epi process
- BE: alternative metals
- Channel stress
- On-structure material
- III-V & Ge materials

## High Performance Logic Roadmap



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NOV

## Various Types of Memory





## **Memory Roadmap Enablers**

### Scaling (DRAM)



- Scaling capacitors
- Multiple patterning (Quadruple & Octuple)
- Multiple CDs & profile @ Litho & Etch
- Pitch walking
- Tighter tolerance per step

### Vertical Integration



### **3D NAND**

- Multi-Layers > 128
- 1:60 Aspect Ratio
- Underlayer Logic

### DRAM

- High Aspect-Ratios
- "Buried" structures

### Environment Rich in CD & Material Metrology Opportunities

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### **Novel Materials**



- **3DNAND:** Complex stacks of new-materials
- **DRAM:** Advanced materials (High-K)
- **MRAM**: new materials with critical properties
- Conformal deposition

## Memory Roadmap

	2018/9		3-5 years	
Embedded Memory	STT MRAM (N18-N14)		STT MRAM (N5) SOT MRAM	
DRAM	Pillar D16		Pillar, FE, STT MRAM <d10< td=""><td></td></d10<>	
Storage Class Memory	Cross-point Phase Change Memory		Multi-Level Cross-Point Resistive RAM	top electrode LRS bottom electrode HRS
3D NAND	96-128 Tiers		>512 Tiers	

NOV

## **Technology Inflection Points**



Complex Inflection Points – Metrology Growth Driver



## Logic – Key Metrology Challenges

### FinFET

- Multiple parameters
- On-structure metrology
- Material & Dimensional
- Ultra thin film on structure
- HKMG stack control
- Complex Epi process



### Nano-Wires

- Complex stack (Ge / Si)
- Multiple Nanowires additional variability of dimensions
- Vertical architecture geometrical challenges



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BEOL

- Multi-patterning SAQP and beyond
- EUV Roughness control
- Alternative metal properties
- New processes selective deposition







## 3D NAND – Key Metrology Challenges



### Multi-Tiers, High-Aspect-Ratio, Bottom Parameters



## Intensity Growth Beyond Demand

Metrology Intensity



Complexity

Complex transitions - Environment rich in opportunities

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### Nano-Wires



VNAND Gen-x



### Growing Complexity =

### Growing Intensity







## Differentiated Technology Directions



## Nova's HW & SW Interlaced Solutions





## Innovative Technological Directions

Compete with unique **Coupled** HW/SW solutions

Divert from the crowded landscape – lead the **Emerging Metrology** markets

Invest in Cooperation

> Lab to Fab Metrology

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Invest in **Sustaining** and **Disruptive** innovation

From single tool to **Fleet** approach infrastructure

### Material-Dimensional Integration



& Big Data



## Material-Dimensional Integration

### **Conventional Perspective – Separate Metrology**

	Material Metrology	Dimensional M
Technology	X-Ray (XPS, XRF)	Optical (OCD)
Modeling	Direct measurement	Physical modeli

### **New Directions**

- Combine Material & Dimensional on-structure metrology
- Adding modeling value for all metrology
- Optical technologies for material metrology
- X-Ray for dimensional metrology



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ng

Optical Technologies for Material properties

X-Ray Technologies for Dimensional measurements



## **Example - FinFET Epi Challenges**

### **Dimensional Challenges**

- SiGe (1-3)
- Poly-Si (4-5)
- Spacer (6)
- High-K MG thickness
- Complete Fin morphology
- Variability (device, wafer)



### Optics and X-Ray for On-Structure Material & Dimensional Metrology



- Ge composition
- Stress & Strain
- Doping (B & P)
- HKMG composition •
- Alternative Channels (III-V materials)
- **On-structure**



Metrology Eco-System – In-Line & Reference





## Example: Hybrid Optics & X-Ray

### **FEOL Gate use case:** Two ultra thin layers on structure

- Optics cannot accurately resolve the layers
- X-Ray cannot resolve profile from IL



Only XPS + Optical CD combination can resolve both layers on structure



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Normalized TMU	Norm. TMU UL	TMU LL
0.28	0.30	0.26
Slope	3σ Slope	Data Pairs
1.02	0.06	335

Hybrid-enabled Thin Film Metrology using XPS and Optical, A. Vaid et al, SPIE Adv. Litho. 9778, 2016

## Big Data & Machine Learning - Key Semi Drivers



Increase in Process **Complexity** (3D integration, complex materials)



**Machine Learning** 



Increasing challenges to achieve **Yield** fast enough



# Huge **amount** of data collected in the fab





## **Example: Machine Learning in Metrology**







Inline: Integrated / SA Minutes



Reference: TEM / Electrical Test Days / Weeks

Outcome → Optical measurements predicting electrical-tests parameters → Reference-metrology quality early in the process

- "Train" complex connections between inline data & reference data
- Combine with physical modeling knowhow
- In production: use the inline data to "predict" the reference



## Lab To Fab Metrology

Variety of Metrology Technologies



Variety of Physical Properties



LAB



## Summary

- Process challenges metrology opportunity
- **Broad portfolio** of differentiated solutions
  - **Dimensional & Material**
  - Integrated & Stand-alone
  - Optics & X-Ray
  - Hardware & Software

### **Innovative technology** for increased TAM

- Material-Dimension Synergy ۲
- Disruptive Technologies to control Variety of Physical Properties  $\bullet$
- Connected Metrology Eco-system  $\bullet$

### Differentiated Technology Roadmap to Meet Industry Challenges



# We Covered Today

### Growth Strategy

Diversification as Key

\$300M Plan - Organically

### Built to grow

- Healthy demand
- Inflection points

### Technology Innovation

MS Growth in growing TAM

New Emerging Technologies

**Differentiated Direction** 

- SW & HW
- Hybrid Eco system •

WELL POSITIONED TO OUTGROW

### Profitable Growth

Efficient financial model

Execution track record

Elevated investment to generate the next growth









Thank You

